

# Learn Sheffield Leaders' Briefing

## Autumn 2

Thursday 13 December 2018, 8.30-10.30am  
Sheffield Hallam University, Cantor Building Lecture Theatre

**Sheffield  
Hallam  
University**

Sheffield  
Institute  
of Education



**SOUTH  
YORKSHIRE  
FUTURES**

# Leaders' Briefing Agenda – Thursday 13 December 2018

- Introduction / Welcome
- Adverse Childhood Experiences – Greg Fell & Girish Vaidya – Director of Public Health & Clinical Director
- How to interpret the research evidence around memory to enhance pupil outcomes – Jane Elsworth – Huntington Research School
- Ambition School Leadership – Anna Kirk & Matt Robinson
- Ofsted Update – Sai Patel – Learn Sheffield

**Adverse Childhood Experiences –  
Greg Fell & Girish Vaidya –  
Director of Public Health & Clinical Director**

# Trauma informed Schools

**Greg Fell**

Director of Public Health, Sheffield City Council

**Dr Girish Vaidya**

Consultant Child Psychiatrist / Clinical Director

# Outline of Trauma – *leading to* Adverse Childhood Experiences (ACEs)

1. What and how common
2. Impact
3. Strategies
4. Q&A

# 1 What

- ***five direct and five indirect forms of ACE:***
  - ***Direct*** - Sexual abuse by parent / caregiver, emotional abuse, physical abuse, emotional neglect, physical neglect
  - ***Indirect*** - Parent / Caregiver addicted to alcohol / other drugs, witnessed abuse in the household, family member in prison, family member with a mental illness, parent / Caregiver disappeared through abandoning family / divorce.
  - Some surveys also include mother treated violently.
- should we over focus on indirect? maybe more hidden?
- toxic load vs individual exposures and counting?

# How common

- Consistent story from studies from a number of places over the years, in many different parts of the world

## Welsh studies

- the prevalence of zero ACEs is 53% ie 47% of the population have  $\geq 1$  ACE exposure,
- 1 ACE is 20%, 2-3 ACEs is 13% and 4+ ACEs is 14%.

## Adverse Childhood Experiences (ACEs)

Adverse Childhood Experiences (ACEs) are traumatic events that affect children while growing up, such as suffering child maltreatment or living in a household affected by domestic violence, substance misuse or mental illness.

This short animated film has been developed to raise awareness of ACEs, their potential to damage health across the life course and the roles that different agencies can play in preventing ACEs and supporting those affected by them

The film has been produced for Public Health Wales and Blackburn with Darwen Local Authority.





## 2 Why are they important

- The downstream consequences are significant across crime, social, educational and health & well being and we know the impact on life course trajectories is huge.

And in schools?

# Toxic stress can impact children in the following ways

- Causes children to live in fight, flight or fright (freeze) mode.
- Short attention span
- Struggle learning; fall behind in school
- Respond to world as constant danger
- Distrustful of adults
- Unable to develop healthy peer relationships
- Feel failure, despair, shame and frustration

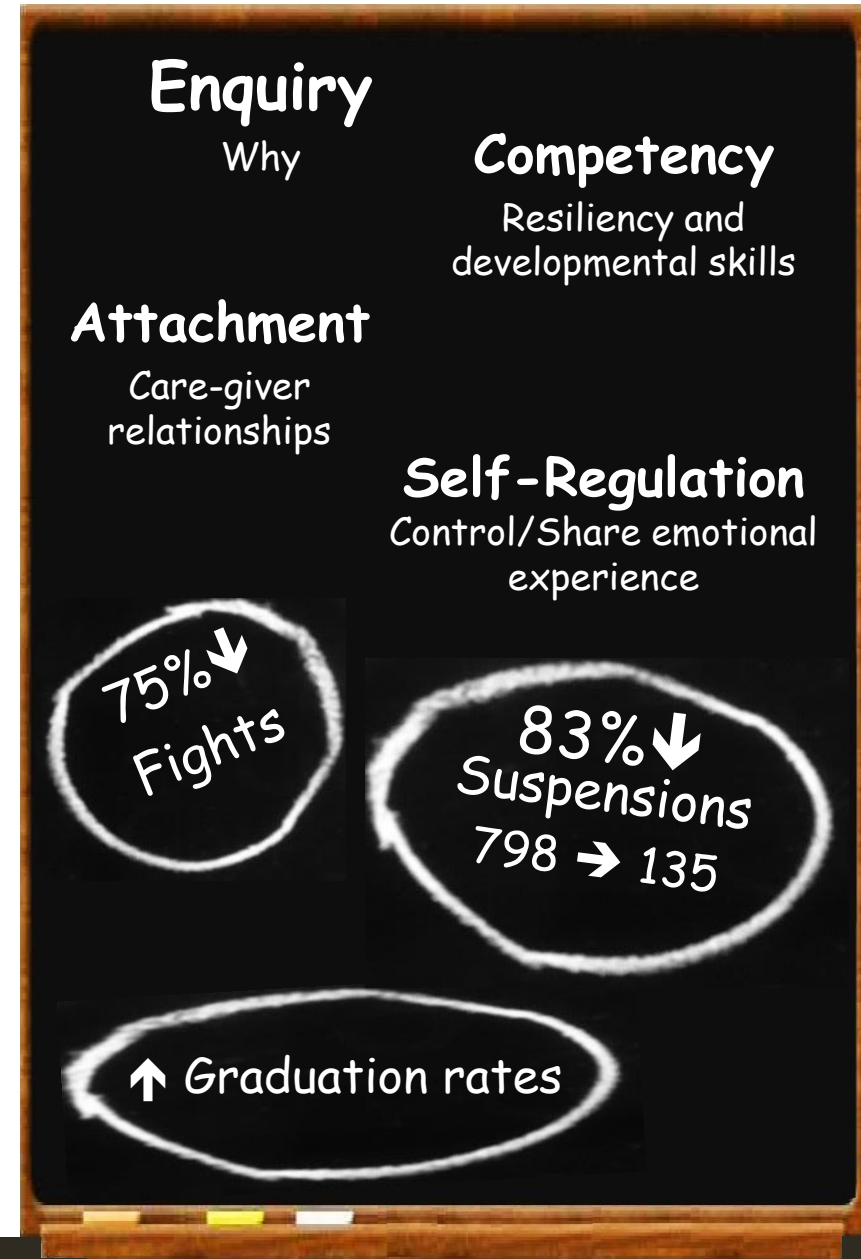
# Outcomes?

- ACEs are the greatest single predictor for health, attendance and behaviour.
- ACEs are the second strongest predictor, after special education status, for academic failure.
- The relationship between academic achievement and health status appears much less related to income than to ACEs.

# 3 What to do?.....

# Addressing ACEs in Challenging High Schools

- **ACEs**
  - 1/3 of class had 4+ ACEs
  - Best predictor of health, attendance, behaviour
  - Educational success related more to ACEs than income
- **Change**
  - inform staff about impacts of ACEs
  - Small changes in SOP and environments



# One school's story of building resilience



A screenshot of a YouTube video player. The video shows a man in a light blue shirt and dark tie speaking at a podium with a microphone. The video player interface includes a progress bar at 5:34 / 27:17, a volume icon, and control icons for play, next, settings, and full screen. Below the video, the title is "ACE-Aware Nation Conference – One school's story of building resilience – Nicky Murray, Headteacher". The channel name is "ACE-Aware Scotland" with a profile picture of a globe. There is a "Subscribe" button with a count of 211. The view count is 6,763 views.

ACE-Aware Nation Conference – One school's story of building resilience – Nicky Murray, Headteacher

ACE-Aware Scotland

Subscribe 211

6,763 views

[https://www.youtube.com/watch?v=oGLGuco-L\\_g](https://www.youtube.com/watch?v=oGLGuco-L_g)

# Calmer classrooms.

## Trauma informed schools toolkit

- What's happened v what's wrong
- structure and consistency
- time in, not time out
- consequences not punishment
- acknowledge good decisions
- support parents & carers

4 crucial issues are:

- creating connection and defusing conflict
- planning for challenging incidents
- remembering self-care for teachers
- participating in systems such as the care team approach



# 4 take away messages

- High ACE young people often have high ACE parents. Generational impacts
- Understand behaviour in context, different strategies for managing behaviour
- Nobody is expecting you to be social workers
- the importance of every child having at least one stable anchor relationship in their life.

# Questions?

1. Thoughts from your own perspective
2. What does good look like
3. Changes in what school and school system operates – environment and policies?
4. Are staff trained?
5. Interfaces with other groups?

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**How to interpret the research evidence around memory  
to enhance pupil outcomes –  
Jane Elsworth – Huntington Research School**



*How to interpret the research evidence  
around memory to enhance pupil outcomes*

Jane Elsworth (Director of Huntington Research School)



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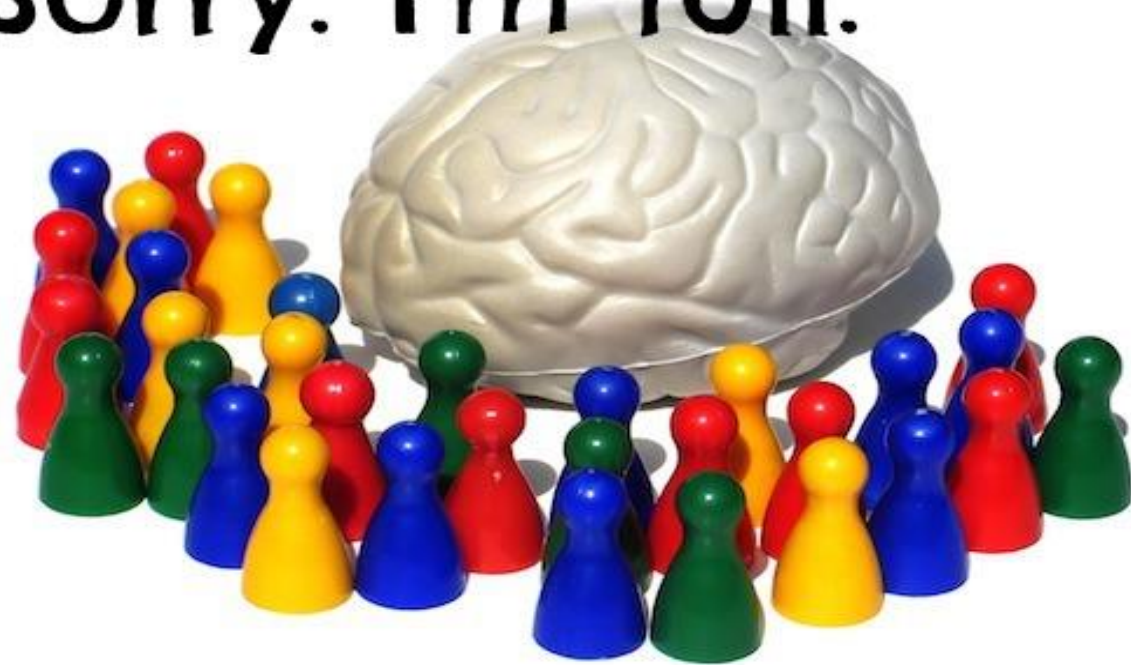
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In pairs, discuss what you know  
about memory already

3 mins.....

Sorry. I'm full.





# Us vs the machines

Just how do our memories compare to today's PCs?

©NewScientist

SHORT-TERM MEMORY

We can remember about

**7** pieces of information

at any one time, be it shapes, names, colours or numbers

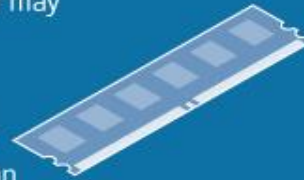


SHORT-TERM MEMORY

A mid-range computer may

hold **6GB**

in its random access memory (RAM), many million times more than human short-term memory



LONG-TERM MEMORY

If the brain processed binary information like a computer, with each synapse holding a single bit of information, we could store roughly

**12,000GB**

You could hold a 700-page book like *Moby Dick* nearly 10 million times, or 2.5 million songs



or



**10m**

**2.5m**

Speed and motivation are probably our biggest limits. Memorising a substantial work of literature word for word can take

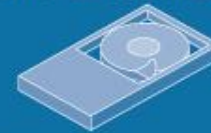
**years** or **decades**  
or even

LONG-TERM MEMORY

A computer hard drive stores data by magnetising sections of a ferromagnetic disk. On a computer with a

**500GB**

hard drive, you could store *Moby Dick* 400,000 times



00110110101100110  
101011100001110100



**400,000**

A computer can lay down memories astonishingly quickly - absorbing *Moby Dick* in about

**0.5** seconds



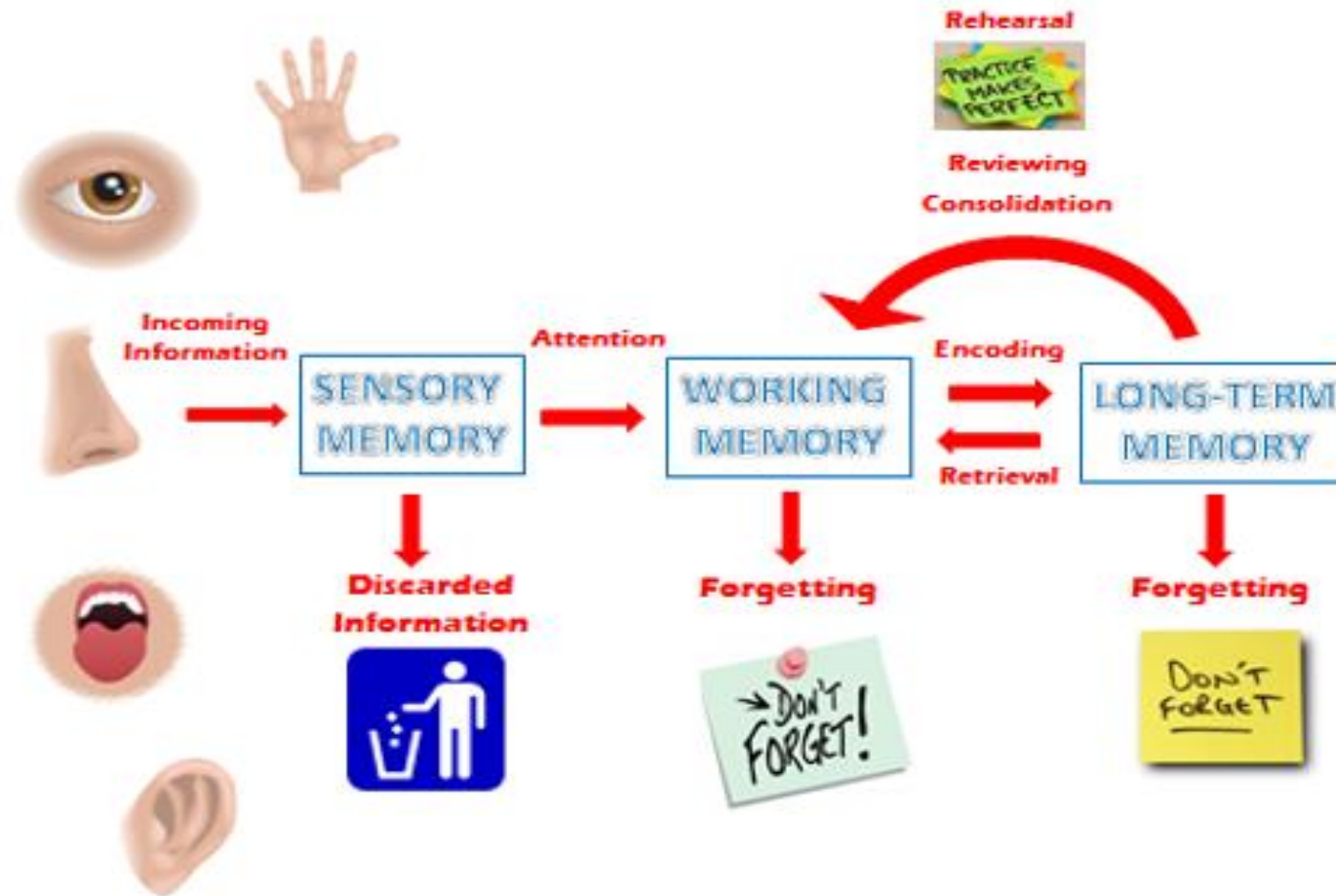


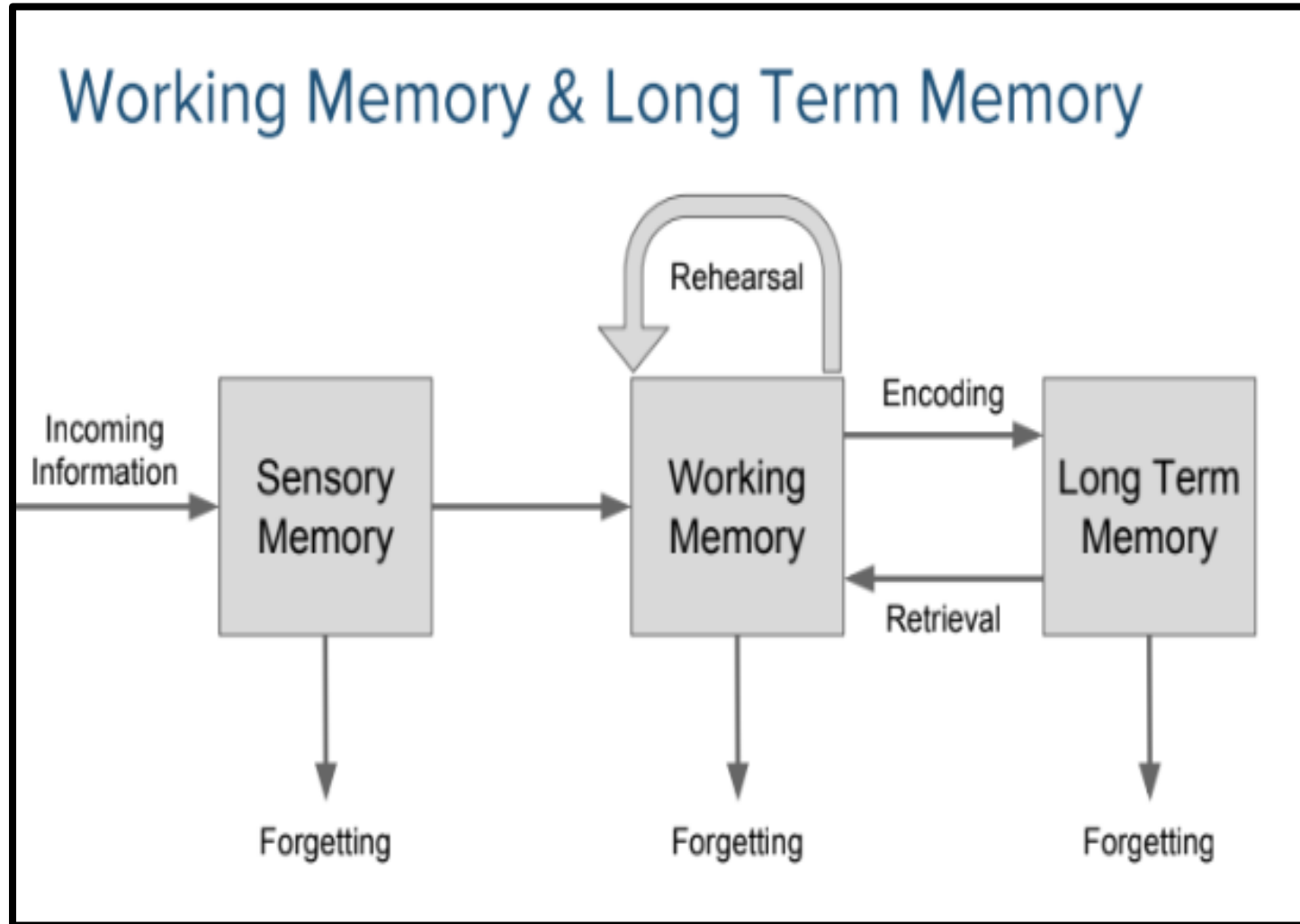


Thought occurs when you combine information in new ways, and successful thinking relies on four factors: information from the environment, facts in long-term memory, procedures in long-term memory, and space in working memory. If one of these factors is deficient, thinking will likely fail.

Willingham (2009)





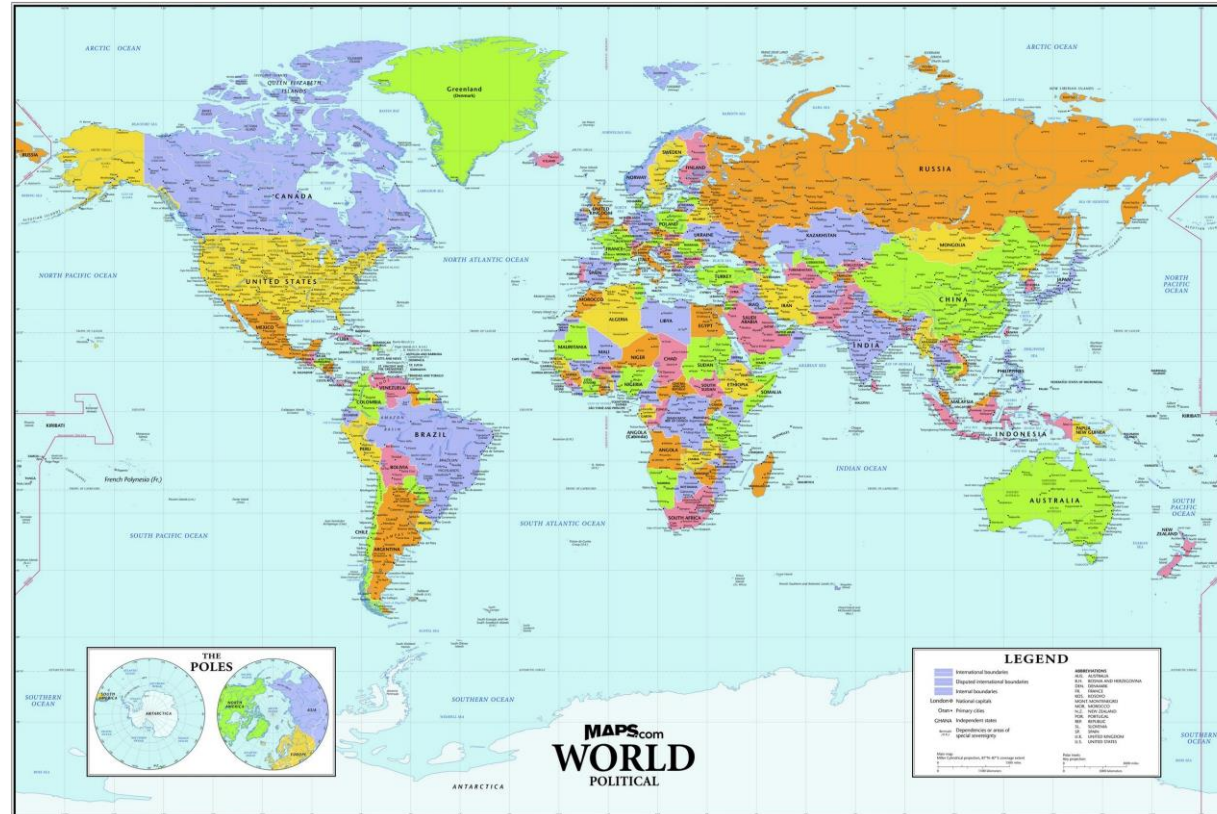


# Long term memory -Schema



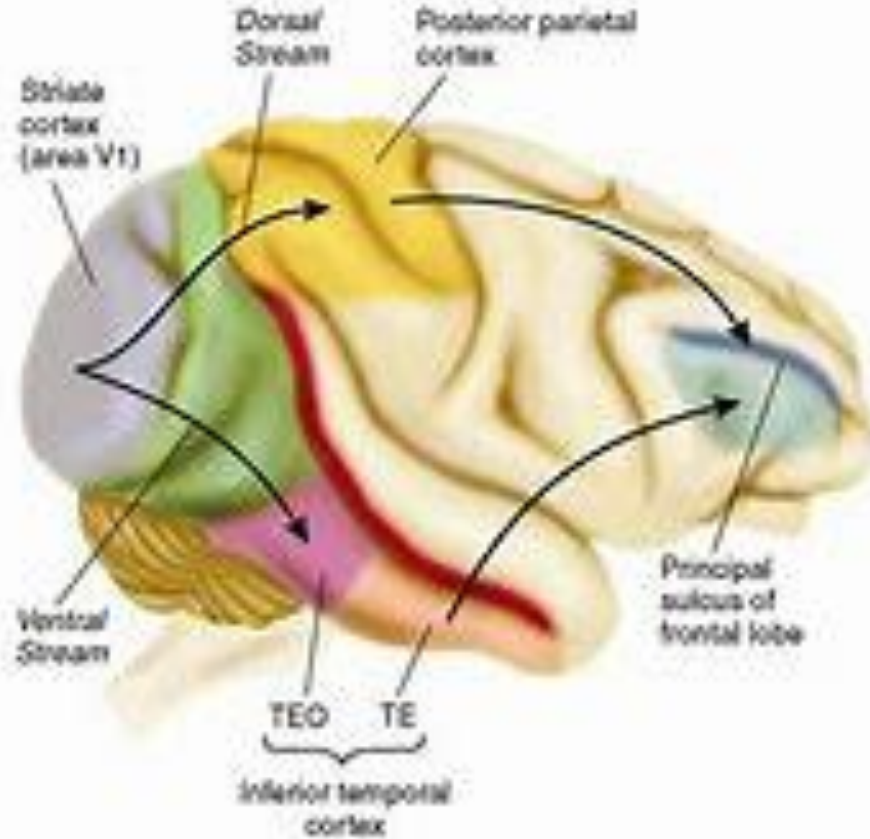


# Long-term memory





## Working Memory









‘Put your sheets on the green table, arrow cards in the packet, put your pencil away and come and sit on the carpet’

# Long term memory -Schema



# Understanding Working Memory

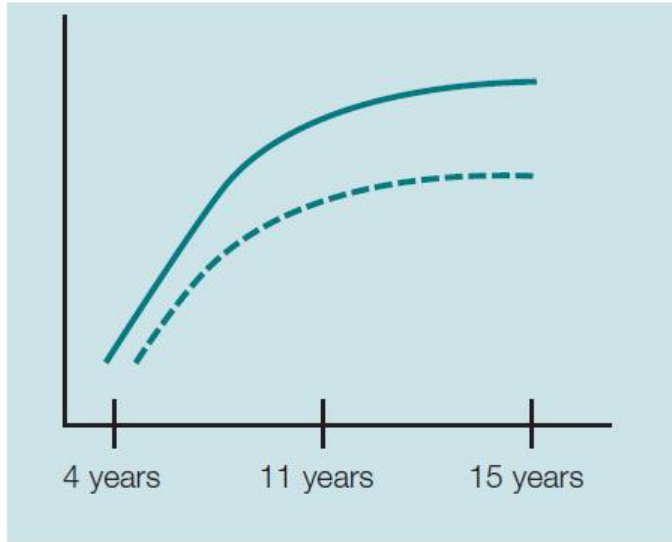
## A Classroom Guide

Professor Susan E. Gathercole  
&  
Dr Tracy Packiam Alloway



WORKING MEMORY AND LEARNING



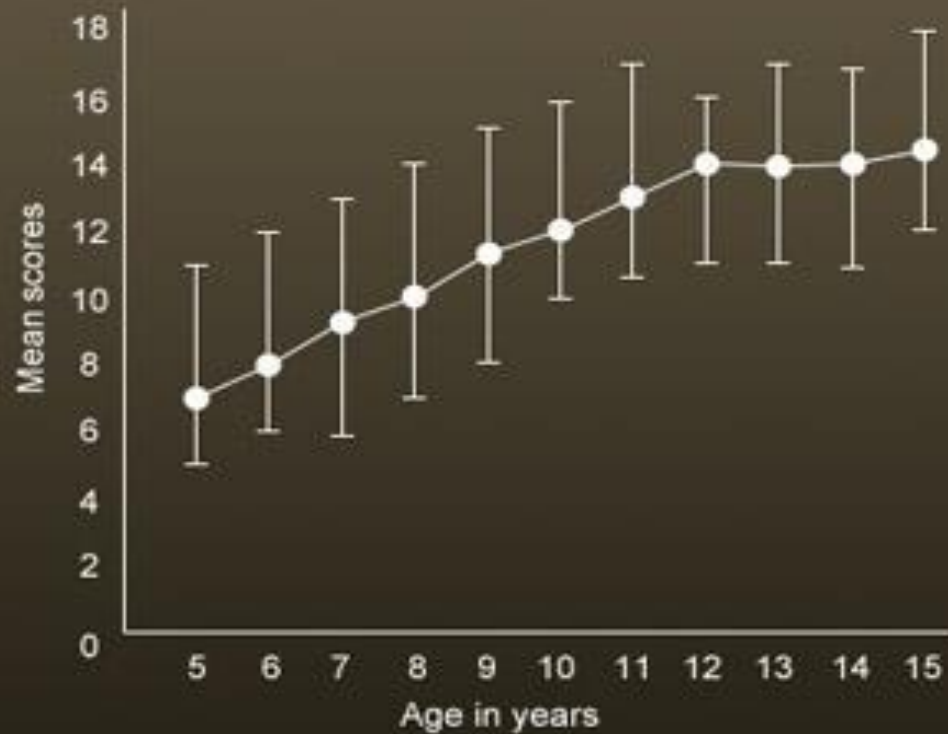


*The changes in working memory capacity with age for an average child are shown by the solid line. Scores of a child with a low working memory capacity are represented by the broken line.*





Mean scores on listening recall tests from WMTB -C, by age showing the 90th centiles



WMTB-C, Susan Pickering and Susan Gathercole, 2001, Pearson.

<http://complexneeds.org.uk/modules/module-4.3-insights-from-neuroscience/c/m15p570c.html#>



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## Working memory deficits:

Of those children whose working memories fall into the bottom 10<sup>th</sup> percentile, over 80% have substantial problems in reading or mathematics and commonly both (Gathercole and Alloway, 2008).



Without appropriate intervention these pupils will continue to fall behind (Alloway et al. 2009).

# Poor working memory profile:






- Normal social relationships with peers
- Reserved in group activities
- Poor academic performance in reading and maths
- Difficulties in following instructions
- Problems with learning activities that require both storage and processing
- Place-keeping difficulties
- Appears to be inattentive, to have short attention span, and to be distractible



 **Dylan Wiliam**  
@dylanwiliam 

I've come to the conclusion Sweller's Cognitive Load Theory is the single most important thing for teachers to know [bit.ly/2kouLOq](https://bit.ly/2kouLOq)

7:16 PM - Jan 26, 2017

 644  436 people are talking about this 





# Intrinsic cognitive load

The level of difficulty associated with a specific topic or material.



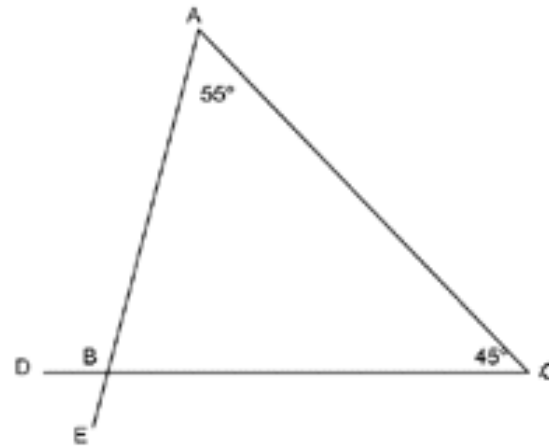
Huntington Research School



# Extraneous cognitive load

The degree of challenge related to how the information is presented, 'instructional design'.

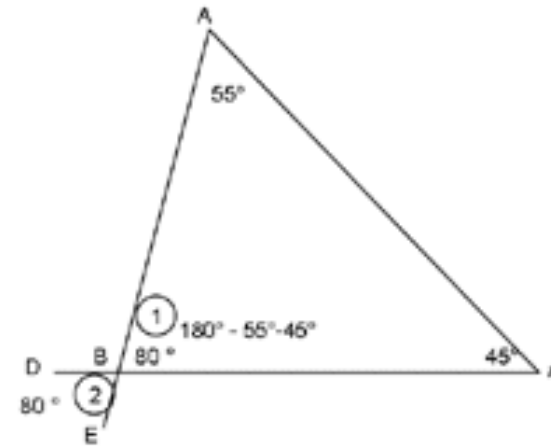
Example demonstrating split attention



In the above figure, find a value for Angle DBE

Solution:  
Angle ABC =  $180^\circ - \text{Angle BAC} - \text{Angle BCA}$  (Internal angles of a triangle sum to  $180^\circ$ )  
 $= 180^\circ - 55^\circ - 45^\circ$   
 $= 80^\circ$   
Angle DBE = Angle ABC (vertically opposite angles are equal)  
 $= 80^\circ$

Integrated example



In a typical classroom, what features other than instructional design may lead to split attention?



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# Germane cognitive load

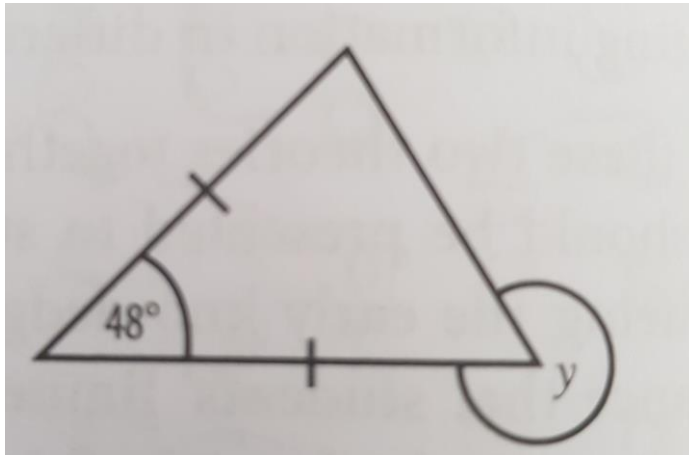
The thinking and processing devoted to creating memorable mental structures ('schemas') needed for learning.





If working memory is overloaded, there is a greater risk the content being taught will not be understood by the learner, will be misinterpreted or confused, will not be effectively encoded in long-term memory, and that learning will be slowed down.

Martin (2016)



1. What is the question asking?
2. What do the angles in a triangle add up to?
3. What type of triangle is it?
4. How does that help me?
5. Which are the base angles?
6. What is 132 divided by 2?

## At the same time:

- Draw a picture of your house.
- Calculate  $(3 \times 8) - (6 \times 2)$ .
  
- Draw a picture of your house
- Imagine an elephant
  
- Calculate  $(4 \times 9) - (5 \times 7)$
- Count backwards from 219







What importance does this have for changing how we teach?





## What advice do we give to students with poor working memory and to their teachers?

“Avoid working memory failures in order to prevent the child’s learning from being delayed and impaired. To achieve this it is often necessary to modify the structure of learning activities. With suitable changes, the child will be able to complete with success the classroom activities in which he or she previously struggled, and so can proceed with learning.” Gathercole and Alloway (2008)



# Top tips for teachers:



- Plan lesson sequences so that any necessary background knowledge is covered in advance, including revisiting previously taught ideas that a complex task relies on;
- Avoid split attention by ensuring pupils do not need to refer to multiple sources to complete a task. For example, split attention occurs when pupils have to move between a diagram and a written explanation;
- Use worked examples or partially solves examples that take pupils through each step of a process- this is particularly useful when first learning a problem-solving strategy- but reduce the use of examples as pupils' expertise increases;
- Break down a task so that pupils tackle it step-by-step, writing down what they know at each step, before tackling the next step.

# Long term memory -Schema



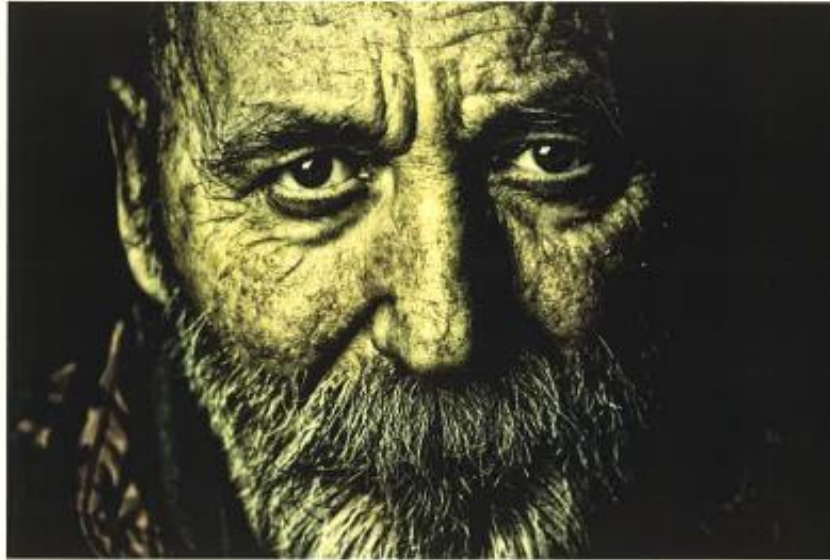


0 5

A magazine has asked for contributions for their creative writing section.

Either

Write a description of an old person as suggested by this picture:



or

Write a story about a time when things turned out unexpectedly.

(24 marks for content and organisation  
16 marks for technical accuracy)  
**[40 marks]**



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# Developing the child's use of memory-relieving strategies:



Children with working memory deficits are typically aware of when they have forgotten crucial information, but often do not know what to do in such situations.

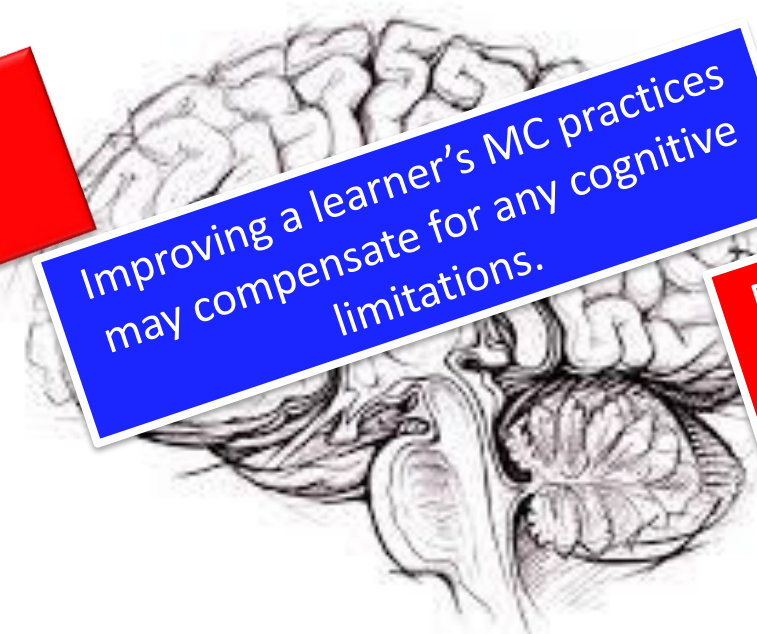
Encouraging the child to develop strategies for overcoming memory problems themselves will support what the teachers are doing.

These might include:

- The use of rehearsal to maintain important information
- Use of memory aids
- Organisational strategies
- Asking for help when important information has been forgotten



# Veenman, Wilhelm & Beishuizen (2004)



MC is a powerful  
predictor of  
learning.

Improving a learner's MC practices  
may compensate for any cognitive  
limitations.

MC has shown in various  
studies it can have a  
significant impact on  
pupils' academic  
performance.



Intrinsic Load + Extraneous Load + Germane Load



**Manage**



**Minimize**



**Maximize**



Which ideas about Cognitive Load Theory does this diagram represent?

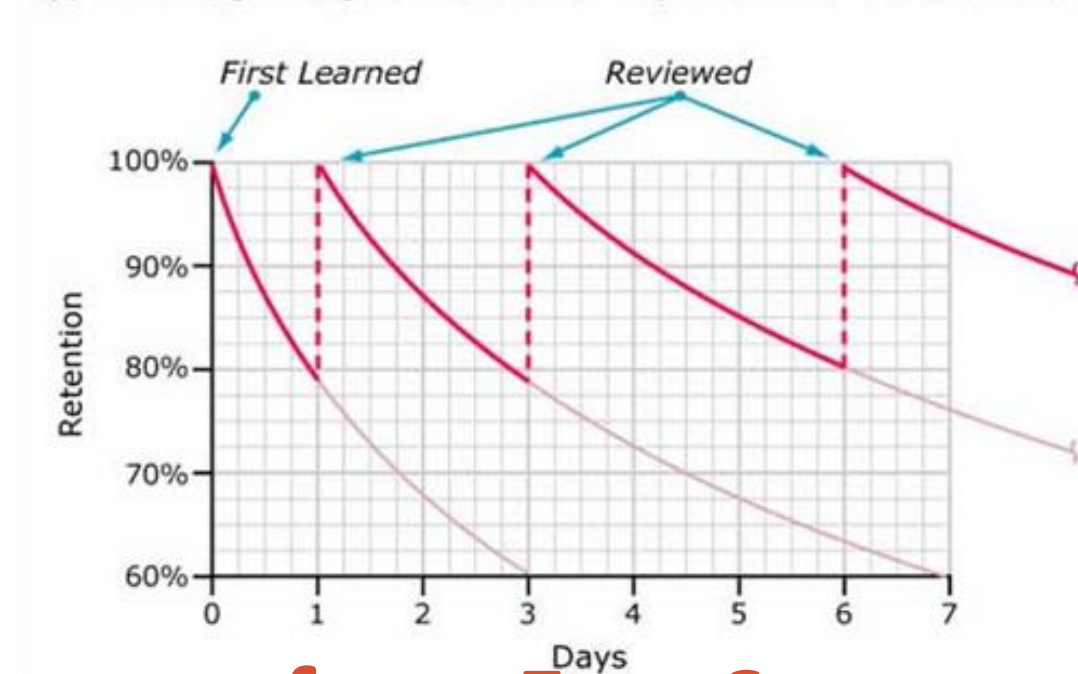
How might teachers support these?



# Is this really happening?



Typical Forgetting Curve for Newly Learned Information



Is it part of our 5 or 6 year curriculum plans?



## RESEARCH-LED SHEFFIELD What's happening 2019



Huntington Research School in partnership with Learn Sheffield have training courses and twilights that are available this academic year.



TO BOOK: <http://www.learnsheffield.co.uk/Services-To-Schools/Research-Led-Sheffield>



### Metacognition & Self-regulation 3-Day Course £295+VAT

24<sup>th</sup> January 2019  
14<sup>th</sup> February 2019  
27<sup>th</sup> March 2019  
9am-4pm

Metacognition and self-regulation is one of the most accessed strands of the EEF Teaching and Learning Toolkit and, on average, has an impact of 7 months additional progress. This three-day course, based on the Metacognition and self-regulation Guidance Report will dig deeper into the 'what', the 'why' and the 'how' of metacognition and self-regulation.



### Leading Learning (Disadvantage Focus) 3-Day Course £295+VAT

23<sup>rd</sup> January 2019  
30<sup>th</sup> April 2019  
20<sup>th</sup> June 2019  
9am-4pm

We know that improving the quality of teaching in the classroom has the biggest impact on student outcomes. To do this, at a time of scarce resources, we need to improve the quality of our CPD. This innovative programme provides a comprehensive overview of the most important research evidence in education, including the different strands of the EEF Toolkit with a particular focus on how they can support our most disadvantaged students.

ools or £95+VAT

achers and leaders in  
tory works; how this  
be applied to our  
r exam success and  
> in memory.  
subscribing schools  
ters.



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# Contact details



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- Newsletter sign up sheet
- Website: <https://huntington.researchschool.org.uk/>
- Twitter: [@HuntResearchSch](https://twitter.com/HuntResearchSch)





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# Ambition School Leadership – Anna Kirk & Matt Robinson



**We are**

**Ambition School Leadership**

Every child. Every school. Same opportunities.



# The attainment gap at GCSE

Achieved a standard pass in English and maths GCSE in 2017

**44.3%**

of disadvantaged pupils

**71.2%**

of all other pupils

Department for Education, Key Stage 4 attainment data

Every child. Every school. Same opportunities.



A photograph of two women in a classroom setting. The woman on the left has short blonde hair and is wearing a black blazer over a pink top with an orange lanyard. The woman on the right has dark hair and is wearing a black blazer. They are both looking down at papers they are holding. In the background, there is a whiteboard with a faint diagram, a black bulletin board with a clock, a city skyline drawing, and several other papers. In the foreground, the back of a young boy's head is visible, looking towards the women. The overall scene is brightly lit, suggesting a professional and collaborative educational environment.

**Great leaders create the climate  
and culture for great teaching**

Every child. Every school. Same opportunities.

# Our scale

We have worked with:

**9,970**  
leaders

**2,017**  
schools

**271**  
trusts

Every child. Every school. Same opportunities.

# Our Work in Sheffield

108 school leaders across 27 schools

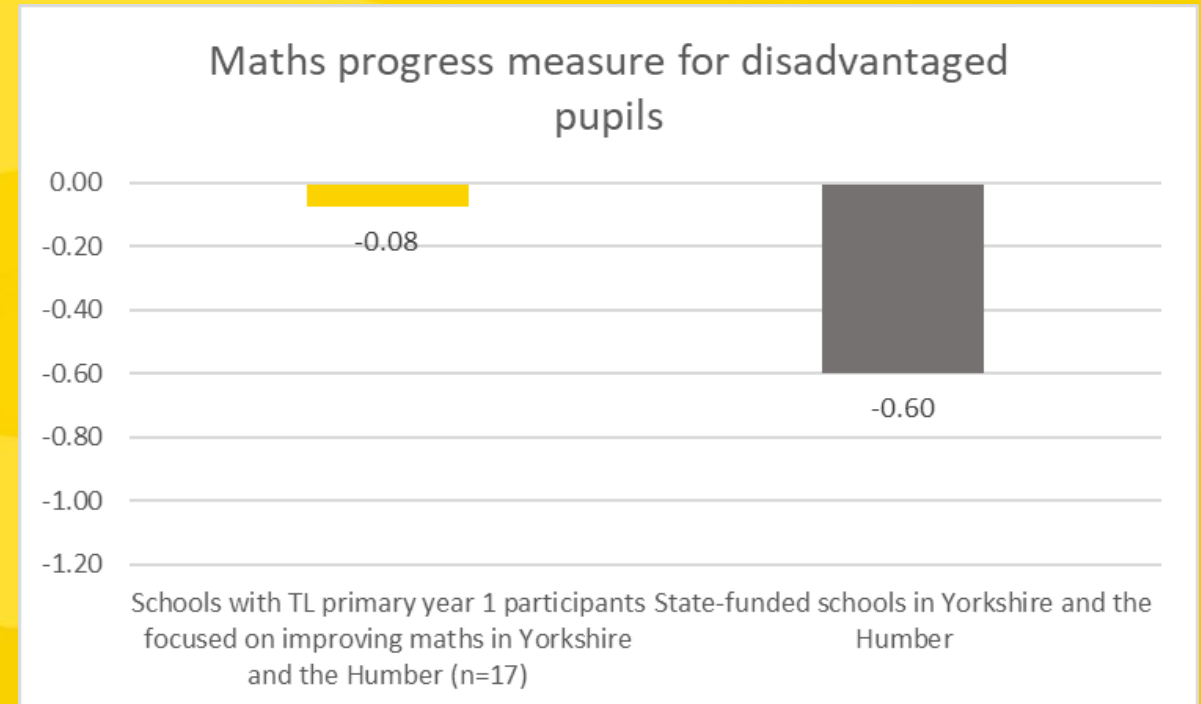
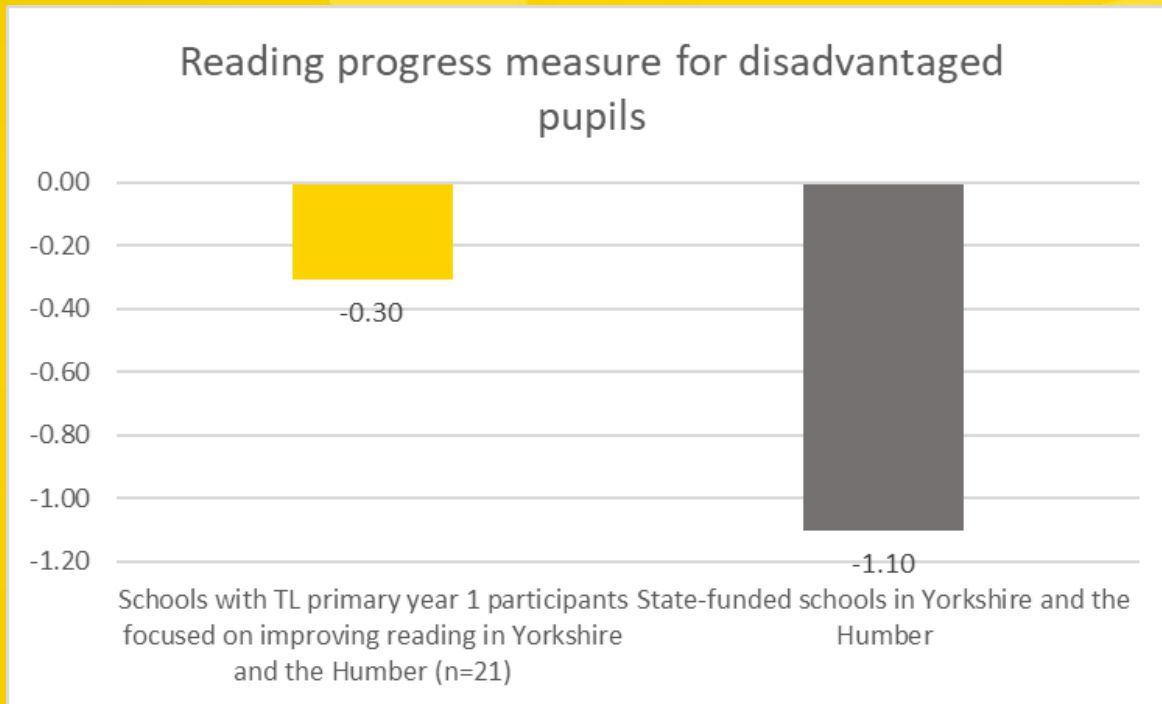
- 83 Middle Leaders
- 9 Senior Leaders
- 12 Headteachers
- 4 Executive Leaders.





# Our Impact within Yorkshire and The Humber

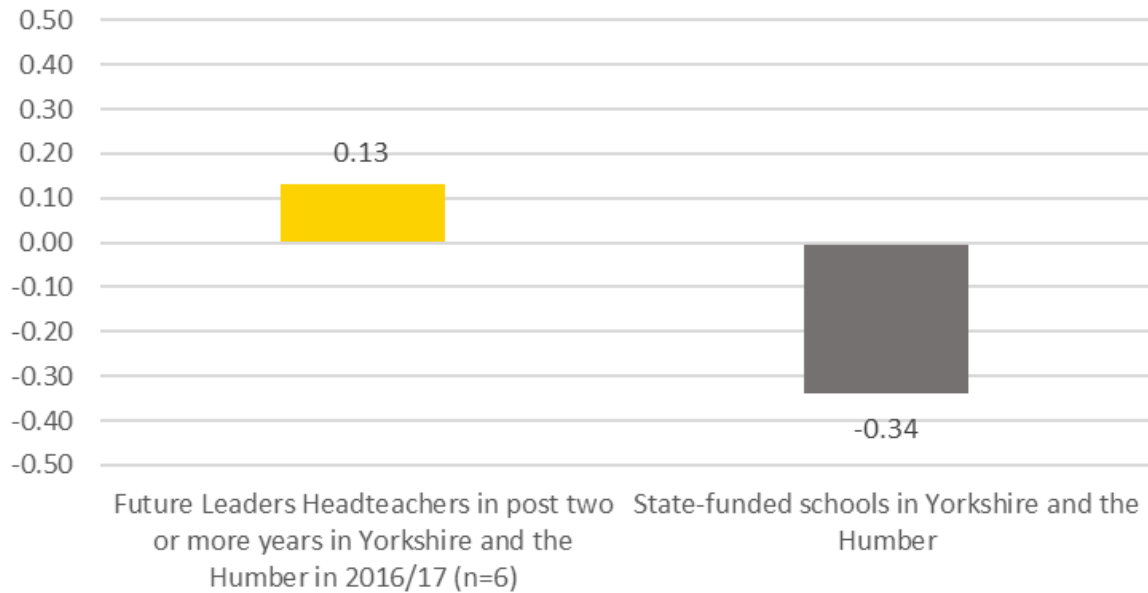
## Primary



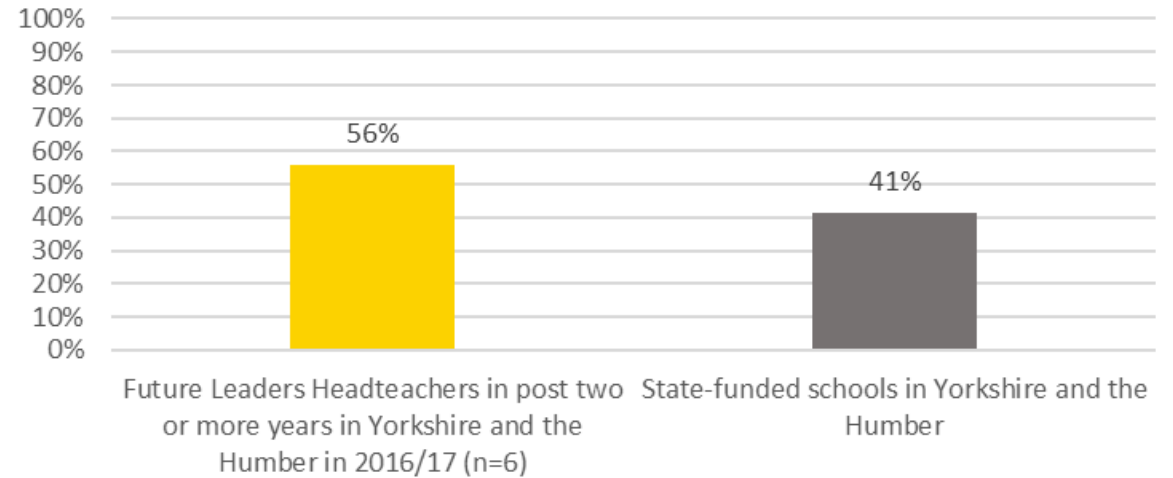
# Our Impact within Yorkshire and The Humber

## Secondary

Progress 8 measure - disadvantaged pupils



Percentage of disadvantaged pupils achieving standard passes (grades 9-4) in both English and mathematics GCSEs



# Our programmes

**Middle Leadership**

**Senior Leadership & Headship**

**Executive Leadership**



Every child. Every school. Same opportunities.

# Contact Details

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Every child. Every school. Same opportunities.



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# Ofsted Update – Sai Patel – Learn Sheffield

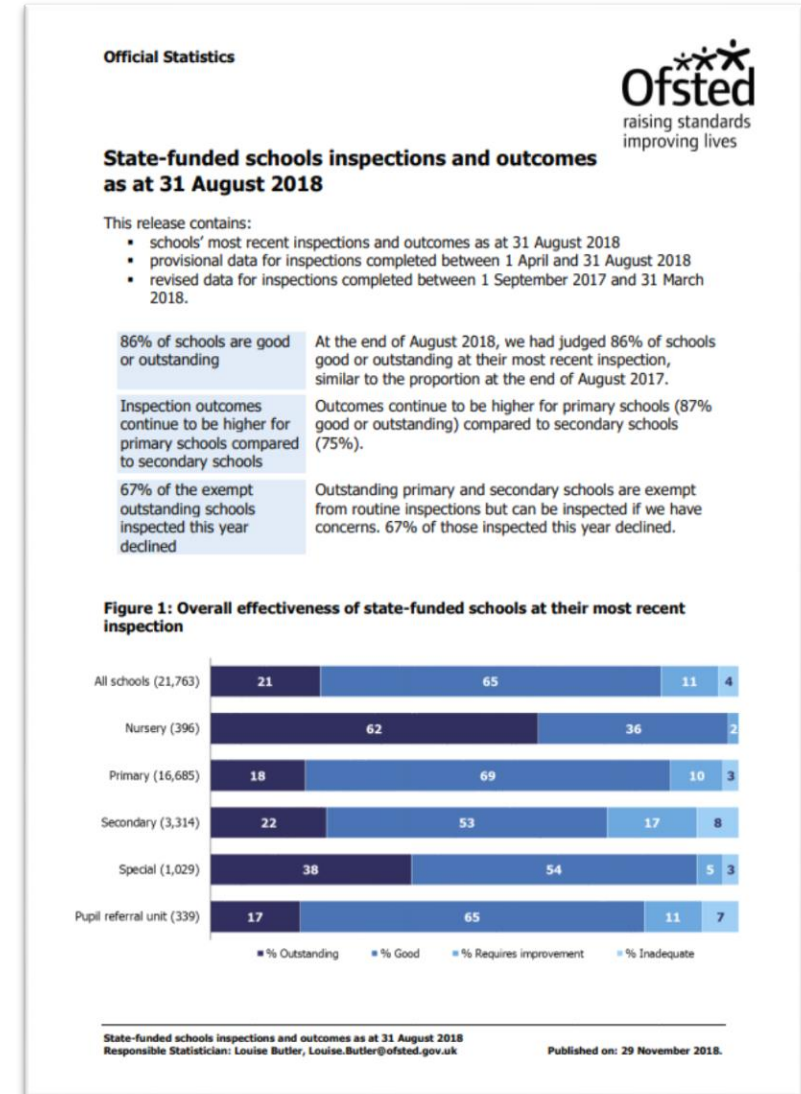


## Ofsted update

- Looking at the data for 2017/18 and inspections in the current year
- Not focussed on the current consultation and increased focus on the curriculum!
- Information gathered from public domain, local intelligence and school leaders

# What does Ofsted say?

- ‘State-funded school inspections and outcomes as at 31 August 2018’
- Published 29 November 2018
- Primary: 87% are good or outstanding
- Secondary: 75% are good or outstanding
- Overall, 86% are good or outstanding



## 2017/18 inspection outcomes

- 2,466 **full** inspections: 7% Outstanding, 47% Good, **37% RI, 9% Inadequate**
- 3,977 **short** inspections: ~7.8% converted to full (serious concerns or pre January 2018)
- So 6,443 inspections: 6% Outstanding, 76% Good, 15% RI, 4% Inadequate

	Nursery	Primary	Secondary	Special	PRU
Outstanding	63% 96%	2%	4%	33% 93%	15% 79%
Good	33%	81%	65%	60%	64%
Req. Imp.	4%	15%	23%	3%	14%
Inadequate	0%	3%	8%	4%	7%

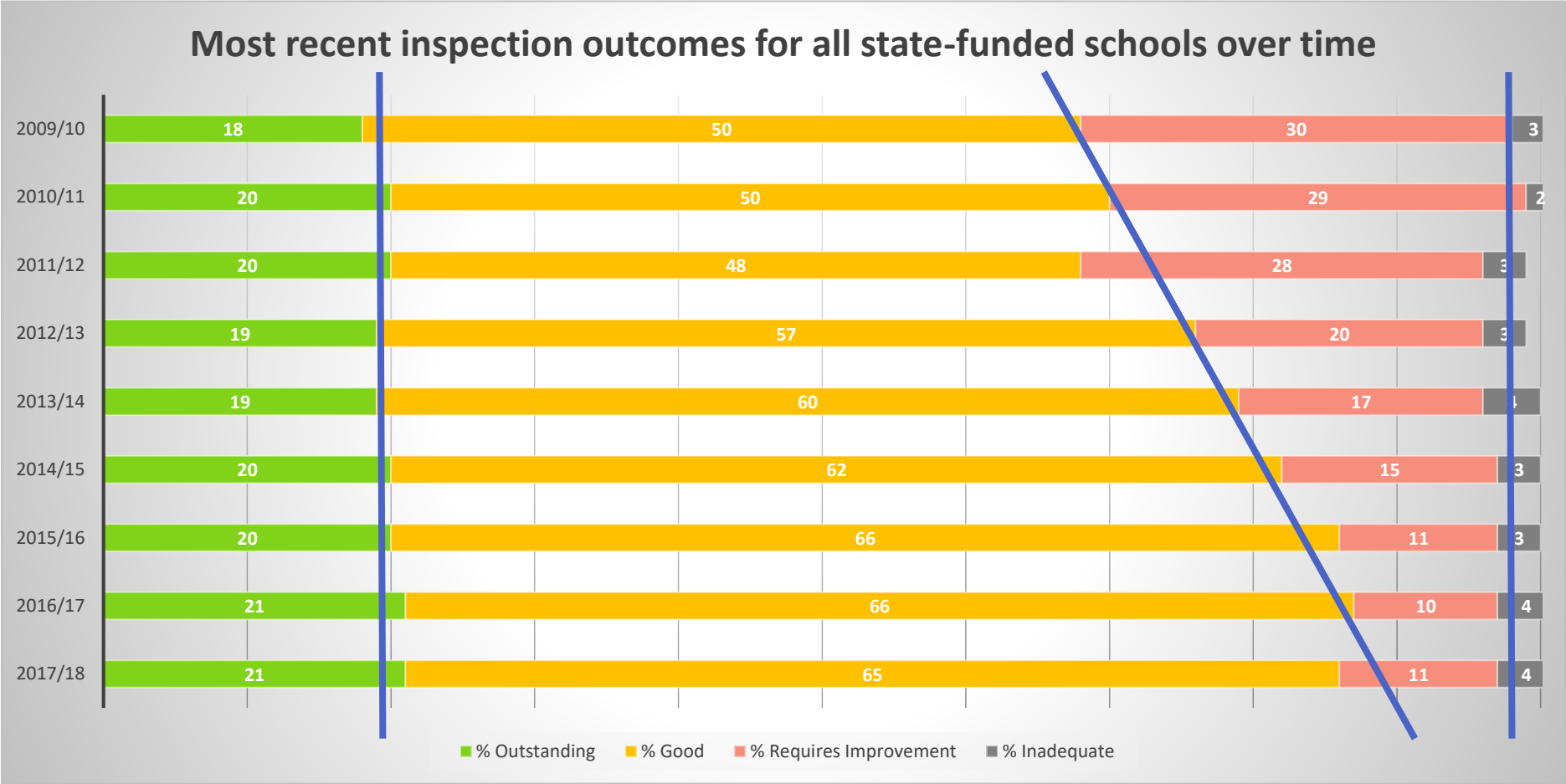
## 2017/18 Inspection outcomes: outstanding schools

- In the 2017/18 inspections, **6%** of primary & secondary schools were deemed outstanding
- As of 31 August 2018, 18.7% of all primary & secondary had an inspection rating of outstanding (i.e. over time)
- 17% (~647) of these have not been inspected in the last 10 years
- 149 outstanding providers were inspected in 2017/18 and **67% declined**
  - 37% declined to good
  - 23.5% declined to requires improvement
  - 6.7% declined to inadequate

## 2017/18 Inspection outcomes: Good / Requires Improvement / Inadequate Schools

- 3,977 short inspections: 312 became full inspections (serious concerns)
- **76%** of short inspections result in continued 'good'
- Pre non-conversion rule: 6.8% Primary conversion, 13% Secondary conversion
- As of November 2017, around **20% of good schools started to have full inspections (i.e. no short + conversion)**
- 2,466 full inspections: 1,495 of these were for good or outstanding
  - **51%** of these declined to requires improvement or inadequate
- 849 inspections of Requires Improvement or Inadequate
  - **58%** of these improved to good or outstanding

# Inspection outcomes over time





# Inferences

- If you're Good or Outstanding and you get a full inspection there's a 50/50 chance you'll get a lower inspection rating
- If you're Requires Improvement or Inadequate the odds are more 60/40 that you'll improve
- If you are currently Good and have a short inspection the odds are 3/4 that you'll remain good for another 4 years
- The top and bottom grades are relatively static over time, but the proportion of Good schools are increasing and Requires Improvement are decreasing

## 2017/18 Sheffield data

- 35 inspections carried out:
  - 1 Nursery, 24 Primary, 7 Secondary, 3 Special
  - 2 Outstanding / 26 Good (or remains Good or Outstanding) / 7 RI / 0 Inadequate
- 11 Section 5 inspections, 24 Short inspections (of which 2 converted)
- Of the short inspections that did not convert:
  - 68% remained good or outstanding
  - 1 remained outstanding was deemed to have concerns (S5 next)
  - 3 remained good but were deemed improving (S5 next)
- The two that did convert resulted in moving from good to outstanding
- Of the Section 5: 2 ▲, 4 ◀▶, 4 ▼, 1 not previously inspected

## Since September 2018 in Sheffield

- There have been 14 inspections
- 9 of these have been short inspections, 5 have been Section 5 inspections
- Some inspection gradings remain confidential, and so percentages are not possible, but overall trend seems to be either retaining current grade or improving
- Three Section 5 inspections of existing good schools – this is 25% (i.e. above 20% figure)

## Some general feedback

- As one would expect, sharply focussed on identified key lines of enquiry, but focus can change
- Greater emphasis on work scrutiny / perhaps less on data?
- Emphasis quality of middle leaders and how they hold others to account
- Variability in inspection tariffs – sometimes over tariff

## Some general feedback

- Safeguarding, including record keeping, needs to be robust
- Making sure children at risk are identified and help is sought in a timely way – records need to be up to date, detailed and followed up
- In primary, an increased focus on curriculum (including meetings with curriculum leaders)
- Challenge in lessons and all subjects needs to be evident, and;
- Evidence that children are working at age related and greater depth are being sufficiently challenged

## Also

- Annual report from HMCI

*“In December, following some targeted piloting and inspector training, we will be changing the process for reviewing MATs by introducing MAT summary evaluations. Building on our practice over the past four years, we will continue to inspect groups of schools in a MAT that are due to be inspected, but rather than doing so in a single week, these will be carried out across one or two terms.”*





# Learn Sheffield Leaders' Briefing

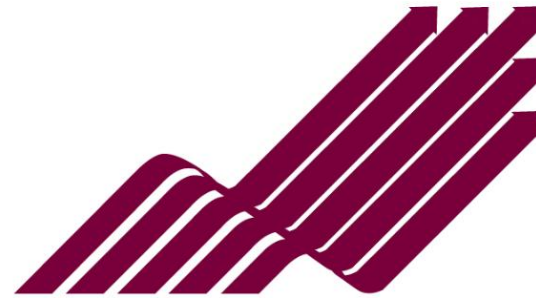
Friday 1 February 2019, 8.30-10.30am

Sheffield Hallam University, Cantor Building Lecture Theatre

- Issues for School Leaders – John Edwards RSC
- Research School Network – Unlocking the EEF Guidance report about Parental Engagement

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